

未来創発

Dream up the future.

Mission	Discerning new social paradigms and assuming the role of implementing such paradigms Building client trust and prospering together with clients
Business domain	Company creating future society Knowledge creation and integration
Management goal	Pursuing the maximization of corporate value through “Navigation & Solution”
Action guideline	Continuing never-ending challenges with pride of true professionals

NRI

COMPANY PROFILE



DREAM UP THE FUTURE.

That's the Nomura Research
Institute Group Corporate Philosophy.

It is our desire to create a positive
future by thoroughly considering the
possibilities facing society in this era of
rapid change, in an era where
predictions cannot easily be made.

We hope to contribute to society by
creating new value.

NRI will continue our endeavors in
meeting never-ending challenges as a
“Company Creating Future Society.”

Shingo Konomoto

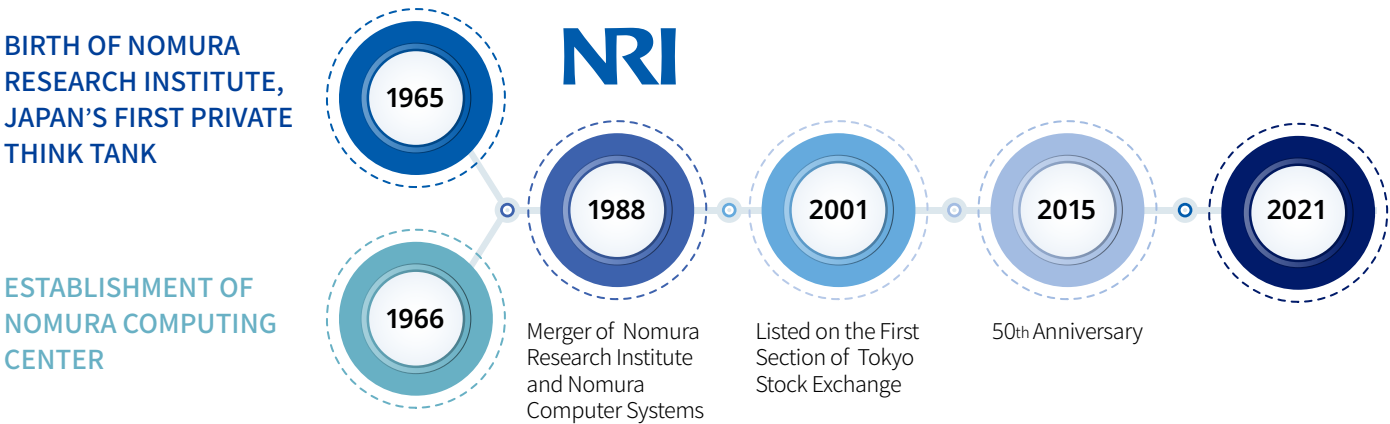
Nomura Research Institute, Ltd.

Shingo Konomoto,

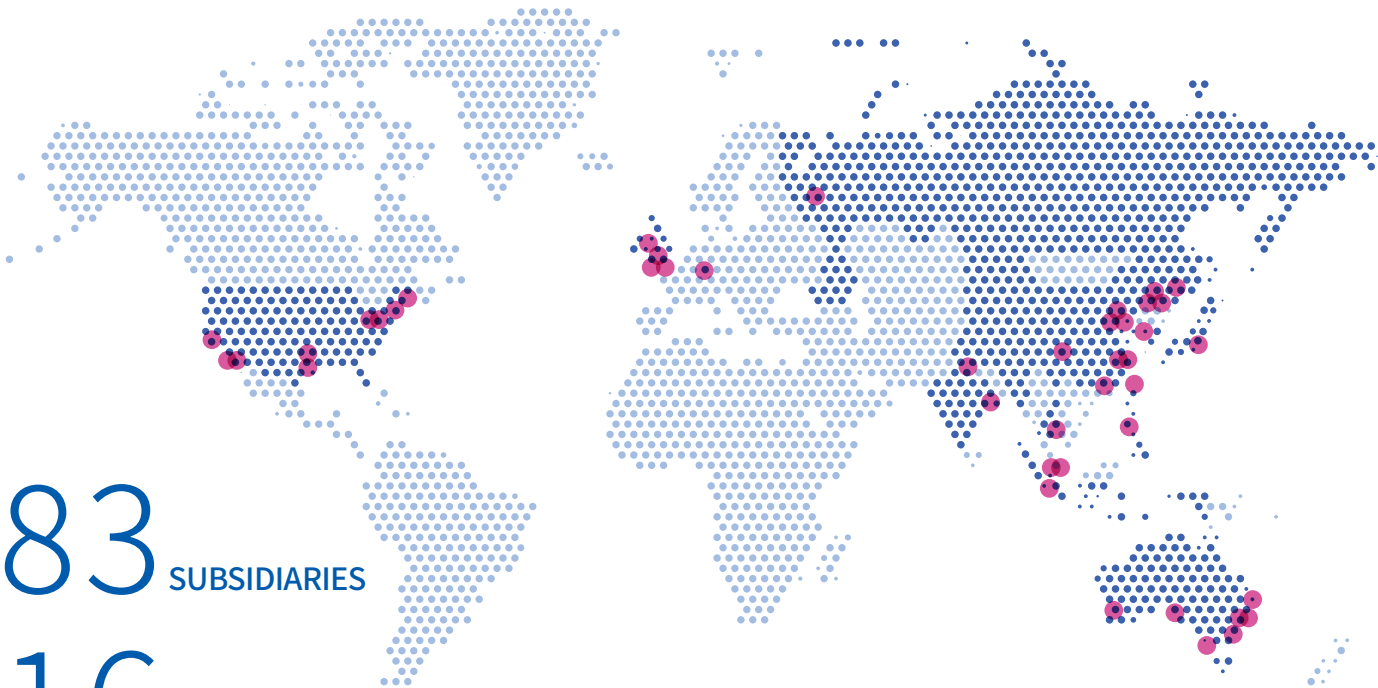
Chairman and President & CEO

NRI. OUR PAST. OUR PRESENT. OUR FUTURE.

COMPANY HISTORY



NRI GROUP WORLDWIDE OFFICES As of June 30, 2021



83 SUBSIDIARIES

16 COUNTRIES & REGIONS

NORTH AMERICA

United States

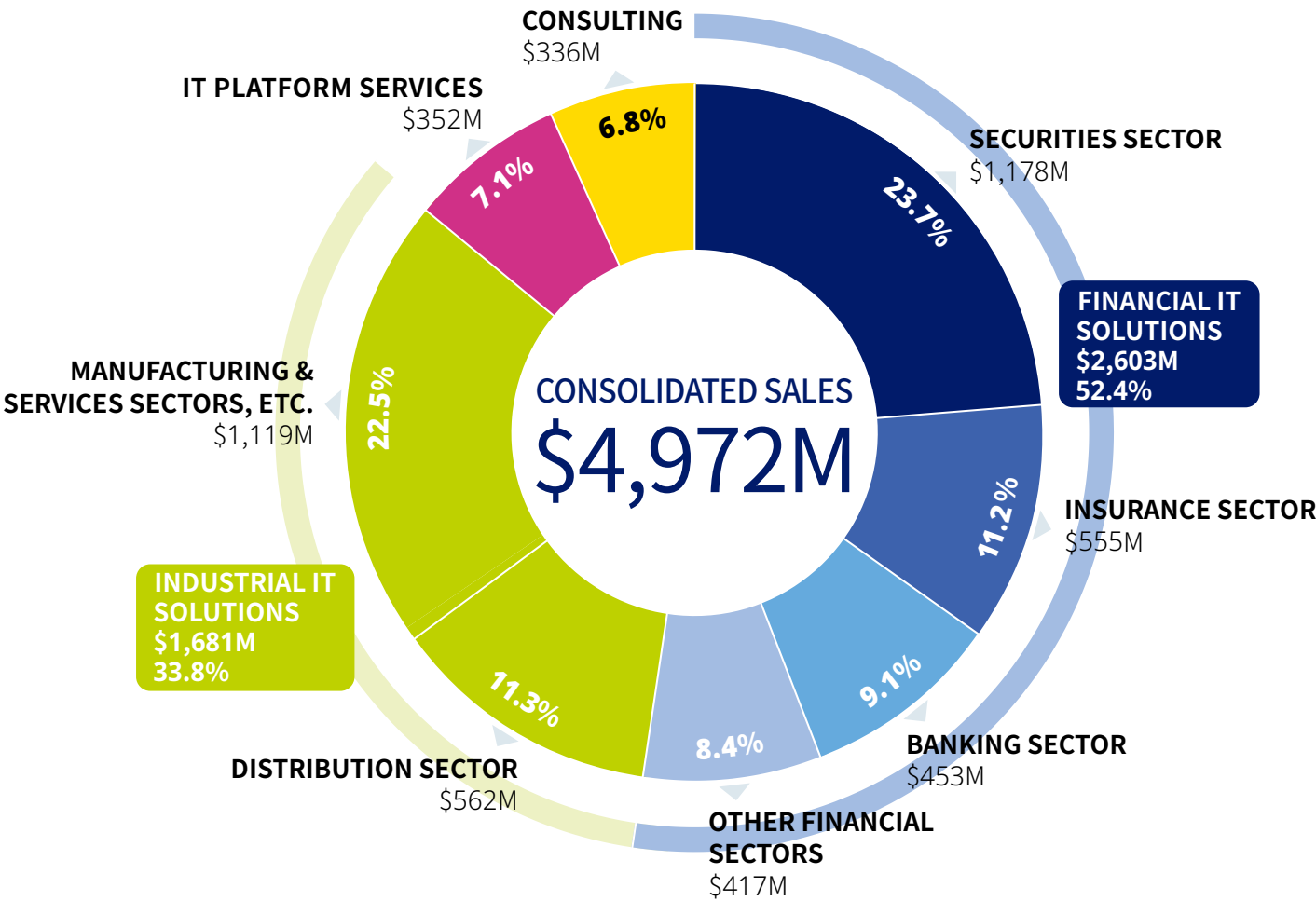
EUROPE

Ireland
Luxembourg
Russia
United Kingdom

ASIA PACIFIC

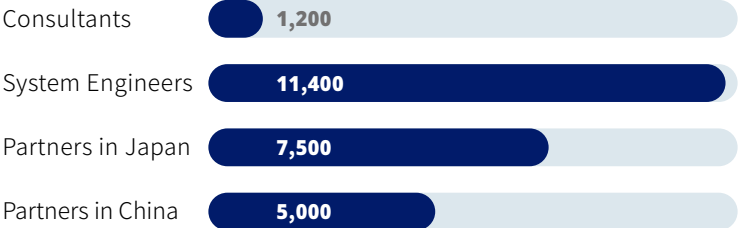
Japan
Australia
China
Hong Kong
India
Indonesia
Philippines
Singapore
South Korea
Taiwan
Thailand

CONSOLIDATED SALES OF FISCAL YEAR ENDING MARCH 2021

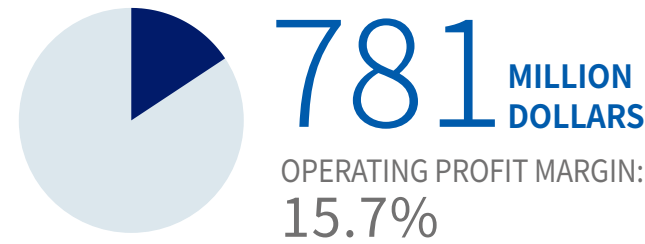


Note: Based on Japanese accounting, conversion rate of 110.71 yen to a dollar.

CURRENT NUMBER OF RESOURCES As of March 31, 2021



CONSOLIDATED OPERATING PROFIT As of fiscal year ending March 2021





NRI SEES THE FUTURE DIFFERENTLY.

**Is it possible to do now what the rest of
the world will do 10 years from now?**

The world is in the midst of change. Because the times are uncertain, many intellectuals are intent on forecasting the future. However at NRI, we see things differently. Forecasting the future is not enough. Real value comes from taking the lead. Real value lies in creating your own future. Faster than anyone else. More dynamically than anywhere else. At NRI, we do not wait 10 years. We make that future today's reality. That is NRI's timeless mission. Dream up the future. Today.

Nomura Research Institute

NRI Group Sustainability Management and Future Vision



Share the Next Values!

Share
The diverse variety of personnel within the NRI Group joins together to pool their collective effort, and to share the achievements and joy of contributing to **a vibrant future society** together **with our clients**.

Next
With the mentality of **being ahead of the times** we pioneer globally, digitally, and into **the realm of the future**, to create new business models for the next generation.

Values
We refine our strengths and **create value** by providing various types of services **to clients and to society**, giving birth to new future-minded business models.

Vision 2022 Numerical Targets

Consolidated operating profit
100 billion JPY
Consolidated operating profit margin
14% or higher
Overseas sales
100 billion JPY
ROE
14%

Solving social issues through value co-creation (csv*)



* CSV: Creating Shared Value