

# 1Q FY March 2017 Financial Results



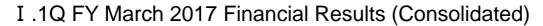
July 28, 2016

Nomura Research Institute, Ltd.

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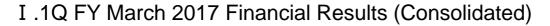




#### (1) Highlights

| 1st Quarter Total                             | 1Q FY<br>Mar.2016 | Progress | 1Q FY<br>Mar.2017 | Progress | Υc      | Υ         | FY Mar.2016 |
|---|-------------------|----------|-------------------|----------|---------|-----------|-------------|
|   | Amount            | (%)      | Amount            | (%)      | Diff.   | Change(%) | Amount      |
| Sales   | 101,521           | 24.1     | 100,391           | 23.1     | (1,130) | (1.1)     | 421,439     |
| Consulting Services                           | 12,199            | 23.4     | 12,332            | 22.4     | 133     | 1.1       | 52,131      |
| System Development & System Application Sales | 33,128            | 22.8     | 33,255            | 21.5     | 126     | 0.4       | 145,157     |
| System Management & Operation Services        | 53,264            | 25.0     | 52,387            | 24.4     | (876)   | (1.6)     | 212,952     |
| Product Sales                                 | 2,929             | 26.2     | 2,415             | 24.2     | (513)   | (17.5)    | 11,197      |
| Cost of Sales                                 | 69,967            |          | 66,149            |          | (3,818) | (5.5)     | 287,270     |
| Gross Profit                                  | 31,554            |          | 34,241            |          | 2,687   | 8.5       | 134,168     |
| (Gross Profit Margin)                         | 31.1%             |          | 34.1%             |          | 3.0P    |           | 31.8%       |
| Selling, general and administrative expenses  | 18,018            |          | 20,553            |          | 2,534   | 14.1      | 75,873      |
| Operating Profit                              | 13,535            | 23.2     | 13,688            | 22.1     | 153     | 1.1       | 58,295      |
| (Operating Profit Margin)                     | 13.3%             |          | 13.6%             |          | 0.3P    |           | 13.8%       |
| Non-operating income and loss                 | 1,329             |          | 1,551             |          | 221     | 16.7      | 2,705       |
| Extraordinary income and loss                 | (88)              |          | (153)             |          | (65)    | 73.3      | 1,304       |
| Profit attributable to owners of parent       | 9,265             | 21.7     | 10,351            | 23.8     | 1,086   | 11.7      | 42,648      |
| Earnings per share(JPY)                       | 41.72             |          | 45.82             |          | 4.11    |           | 188.57      |

X Earnings per share shows the figure obtained based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.





#### (2) Sales and Operating Profit by segment

Segment performance results (including sales for each segment)

(JPY million)

| 1st Quarter Total       |                              | 1Q FY Mar.2016 |          | 1Q FY Ma | 1Q FY Mar.2017 |         | YoY       |          | FY Mar.2016 |  |
|-------------------------|------------------------------|----------------|----------|----------|----------------|---------|-----------|----------|-------------|--|
| 15t Quarter Total       |                              | Amount         | Share(%) | Amount   | Share(%)       | Diff.   | Change(%) | Amount   | Share(%)    |  |
| Conquiting              | Sales                        | 6,150          | 6.1      | 6,138    | 6.1            | (12)    | (0.2)     | 28,823   | 6.8         |  |
| Consulting              | Operating<br>Profit          | 643            | 4.8      | 350      | 2.6            | (292)   | (45.5)    | 5,487    | 9.4         |  |
|                         | (Operating<br>Profit Margin) | 10.5%          |          | 5.7%     |                | (4.8P)  |           | 19.0%    |             |  |
| Financial               | Sales                        | 59,744         | 58.8     | 59,717   | 59.5           | (27)    | (0.0)     | 253,802  | 60.2        |  |
| IT Solutions            | Operating<br>Profit          | 7,620          | 56.3     | 6,691    | 48.9           | (929)   | (12.2)    | 29,171   | 50.0        |  |
|                         | (Operating<br>Profit Margin) | 12.8%          |          | 11.2%    |                | (1.6P)  |           | 11.5%    |             |  |
| Industrial              | Sales                        | 25,578         | 25.2     | 25,495   | 25.4           | (82)    | (0.3)     | 102,859  | 24.4        |  |
| IT Solutions            | Operating<br>Profit          | 2,990          | 22.1     | 2,166    | 15.8           | (823)   | (27.5)    | 9,974    | 17.1        |  |
|                         | (Operating<br>Profit Margin) | 11.7%          |          | 8.5%     |                | (3.2P)  |           | 9.7%     |             |  |
| IT DL 1                 | Sales                        | 27,018         | 26.6     | 30,355   | 30.2           | 3,336   | 12.3      | 110,044  | 26.1        |  |
| IT Platform Services    | Operating<br>Profit          | 2,265          | 16.7     | 3,801    | 27.8           | 1,536   | 67.8      | 11,575   | 19.9        |  |
|                         | (Operating<br>Profit Margin) | 8.4%           |          | 12.5%    |                | 4.1P    |           | 10.5%    |             |  |
| Othoro                  | Sales                        | 3,103          | 3.1      | 3,202    | 3.2            | 99      | 3.2       | 12,924   | 3.1         |  |
| Others                  | Operating<br>Profit          | (270)          | (2.0)    | 438      | 3.2            | 709     | _         | 919      | 1.6         |  |
|                         | (Operating<br>Profit Margin) | (8.7%)         |          | 13.7%    |                | 22.4P   |           | 7.1%     |             |  |
| Inter-segment sales and | Sales                        | (20,073)       | (19.8)   | (24,518) | (24.4)         | (4,444) |           | (87,014) | (20.6)      |  |
| eliminations            | Operating<br>Profit          | 286            | 2.1      | 239      | 1.8            | (46)    |           | 1,167    | 2.0         |  |
| T                       | Sales                        | 101,521        | 100.0    | 100,391  | 100.0          | (1,130) | (1.1)     | 421,439  | 100.0       |  |
| Total                   | Operating<br>Profit          | 13,535         | 100.0    | 13,688   | 100.0          | 153     | 1.1       | 58,295   | 100.0       |  |
|                         | (Operating<br>Profit Margin) | 13.3%          |          | 13.6%    |                | 0.3P    |           | 13.8%    |             |  |

Some segment classifications were changed during the quarterly period ended 31st December,2015, and historical figures are shown based on the classifications following the relevant changes.

#### I .1Q FY March 2017 Financial Results (Consolidated)



#### 2 Sales by segment

(JPY million)

| 1st Quarter Total -              | 1Q FY Ma | r.2016   | 1Q FY Mar.2017 |          | Yo`     | Y         | FY Mar.2016 |          |
|----------------------------------|----------|----------|----------------|----------|---------|-----------|-------------|----------|
| 15t Quarter Total =              | Amount   | Share(%) | Amount         | Share(%) | Diff.   | Change(%) | Amount      | Share(%) |
| Consulting                       | 6,104    | 6.0      | 6,049          | 6.0      | (55)    | (0.9)     | 28,370      | 6.7      |
| Financial IT Solutions           | 59,594   | 58.7     | 59,451         | 59.2     | (142)   | (0.2)     | 252,842     | 60.0     |
| Securities                       | 26,753   | 26.4     | 28,408         | 28.3     | 1,654   | 6.2       | 123,896     | 29.4     |
| Insurance                        | 15,260   | 15.0     | 12,758         | 12.7     | (2,502) | (16.4)    | 57,082      | 13.5     |
| Banking                          | 9,509    | 9.4      | 9,427          | 9.4      | (81)    | (0.9)     | 37,541      | 8.9      |
| Other financial                  | 8,071    | 8.0      | 8,857          | 8.8      | 785     | 9.7       | 34,321      | 8.1      |
| Industrial IT Solutions          | 25,311   | 24.9     | 25,391         | 25.3     | 80      | 0.3       | 101,538     | 24.1     |
| Distribution                     | 13,460   | 13.3     | 13,544         | 13.5     | 84      | 0.6       | 51,882      | 12.3     |
| Manufacturing, service and other | 11,850   | 11.7     | 11,847         | 11.8     | (3)     | (0.0)     | 49,656      | 11.8     |
| IT Platform Services             | 8,199    | 8.1      | 6,950          | 6.9      | (1,249) | (15.2)    | 28,720      | 6.8      |
| Others                           | 2,311    | 2.3      | 2,548          | 2.5      | 236     | 10.2      | 9,966       | 2.4      |
| Total                            | 101,521  | 100.0    | 100,391        | 100.0    | (1,130) | (1.1)     | 421,439     | 100.0    |

#### (3) Sales to main clients

(JPY million)

| 1st Quarter Total  | 1Q FY M | 1Q FY Mar.2016 |        | 1Q FY Mar.2017 |       | YoY       |        | FY Mar.2016 |  |
|--------------------|---------|----------------|--------|----------------|-------|-----------|--------|-------------|--|
| TSI Quarter Total  | Amount  | Share(%)       | Amount | Share(%)       | Diff. | Change(%) | Amount | Share(%)    |  |
| Nomura Holdings    | 16,658  | 16.4           | 16,769 | 16.7           | 111   | 0.7       | 68,666 | 16.3        |  |
| Seven & i Holdings | 11,644  | 11.5           | 11,191 | 11.1           | (452) | (3.9)     | 43,254 | 10.3        |  |

 $<sup>\</sup>hbox{\rm *Figures, in principle, include sales to subsidiaries.}$ 

#### (4) Subcontracting Costs

| 1st Quarter Total               | 1Q FY Ma | 1Q FY Mar.2016 |        | 1Q FY Mar.2017 |         | YoY       |         | FY Mar.2016 |  |
|---------------------------------|----------|----------------|--------|----------------|---------|-----------|---------|-------------|--|
| TSI Quarter Total               | Amount   | Share(%)       | Amount | Share(%)       | Diff.   | Change(%) | Amount  | Share(%)    |  |
| Subcontracting Costs            | 35,714   | 35.2           | 31,619 | 31.5           | (4,095) | (11.5)    | 139,303 | 33.1        |  |
| (Subcontracting Costs to China) | 6,222    | 17.4           | 5,040  | 15.9           | (1,181) | (19.0)    | 23,476  | 16.9        |  |

<sup>\*</sup>Share for subcontracting costs shows share of sales.

 $<sup>{}^{*}</sup>$ Subcontracting costs to China & Percentage in total subcontracting costs.

#### I .1Q FY March 2017 Financial Results (Consolidated)



#### (5) Cash Flow

(JPY million)

| 1st Quarter Total   | 1Q FY Mar.<br>2016 | 1Q FY Mar.<br>2017 | Yo       | Υ         | FY Mar.2016 |
|---|--------------------|--------------------|----------|-----------|-------------|
|   | Amount             | Amount             | Diff.    | Change(%) | Amount      |
| Operating Activities  | 21,231             | 15,709             | (5,521)  | (26.0)    | 81,470      |
| Investing Activities  | (18,747)           | (15,771)           | 2,976    | (15.9)    | (75,344)    |
| (Investing Activities except Cash management purpose investment)                      | (16,885)           | (13,117)           | 3,767    | (22.3)    | (52,725)    |
| Free Cash Flow  | 2,483              | (61)               | (2,545)  |           | 6,126       |
| (Free Cash Flow except Cash management purpose investment)                            | 4,345              | 2,591              | (1,754)  | (40.4)    | 28,744      |
| Financing Activities  | 18,869             | (20,027)           | (38,896) | _         | 9,326       |
| Net increase in Cash and cash equivalents   | 21,859             | (21,425)           | (43,285) | _         | 14,381      |
| (Net increase in Cash and cash equivalents except Cash management purpose investment) | 23,721             | (18,772)           | (42,493) | _         | 37,000      |
| Cash and cash equivalents at end of period  | 162,427            | 133,523            | (28,903) | (17.8)    | 154,949     |
| Cash and cash equivalents + Cash Management purpose investment                        | 192,865            | 187,172            | (5,693)  | (3.0)     | 206,031     |

<sup>\*</sup>Cash management purpose investment is investments in bonds, etc., with maturities of longer than three months from date of purchase to date of redemption.

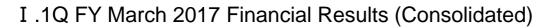
#### (6) Capital Expenditure, Research and Development Expenses

(JPY million)

| 1st Quarter Total                 | 1Q FY Mar.<br>2016 | 1Q FY Mar.<br>2017 | Yo    | Υ         | FY Mar.2016 |
|-----------------------------------|--------------------|--------------------|-------|-----------|-------------|
|                                   | Amount             | Amount             | Diff. | Change(%) | Amount      |
| Capital Expenditure               | 9,424              | 11,312             | 1,887 | 20.0      | 48,325      |
| Tangible                          | 3,015              | 4,388              | 1,373 | 45.5      | 20,285      |
| Intangible                        | 6,409              | 6,923              | 514   | 8.0       | 28,040      |
| Research and Development Expenses | 696                | 990                | 294   | 42.2      | 5,110       |

#### (7) Depreciation and Amortization

| 1st Quarter Total             | 1Q FY Mar.<br>2016 | 1Q FY Mar.<br>2017 | YoY   |           | FY Mar.2016 |
|-------------------------------|--------------------|--------------------|-------|-----------|-------------|
|                               | Amount             | Amount             | Diff. | Change(%) | Amount      |
| Tangible                      | 2,018              | 2,397              | 378   | 18.7      | 9,242       |
| Intangible                    | 4,399              | 3,751              | (647) | (14.7)    | 23,356      |
| Depreciation and Amortization | 6,418              | 6,148              | (269) | (4.2)     | 32,598      |





## (8) Order Volume by segment ①Order Backlog

(JPY million)

| At the end of the 1st Quarter     | 1Q FY Mar.<br>2016 | 1Q FY Mar.<br>2017 | Yo      | Y         |
|-----------------------------------|--------------------|--------------------|---------|-----------|
|                                   | Amount             | Amount             | Diff.   | Change(%) |
| Consulting                        | 8,029              | 8,700              | 671     | 8.4       |
| Financial IT Solutions            | 125,307            | 124,119            | (1,187) | (0.9)     |
| Industrial IT Solutions           | 47,565             | 48,534             | 968     | 2.0       |
| IT Platform Services              | 12,708             | 10,971             | (1,737) | (13.7)    |
| Others                            | 2,455              | 4,199              | 1,744   | 71.0      |
| Total                             | 196,065            | 196,525            | 459     | 0.2       |
| (Order backlog in the current FY) | 192,292            | 194,203            | 1,911   | 1.0       |

(JPY million)

| At beginning of period            | FY Mar.<br>2016 | FY Mar.<br>2017 | Yo      | Y         |
|-----------------------------------|-----------------|-----------------|---------|-----------|
|                                   | Amount          | Amount          | Diff.   | Change(%) |
| Consulting                        | 5,622           | 4,677           | (945)   | (16.8)    |
| Financial IT Solutions            | 146,268         | 149,718         | 3,450   | 2.4       |
| Industrial IT Solutions           | 55,412          | 58,523          | 3,111   | 5.6       |
| IT Platform Services              | 17,205          | 11,837          | (5,368) | (31.2)    |
| Others                            | 2,679           | 3,553           | 873     | 32.6      |
| Total                             | 227,188         | 228,310         | 1,122   | 0.5       |
| (Order backlog in the current FY) | 224,785         | 227,420         | 2,634   | 1.2       |

#### **2**Order Volume

| 1st Quarter Total       | 1Q FY Mar.<br>2016 | 1Q FY Mar.<br>2017 | Yo      | Y         |
|-------------------------|--------------------|--------------------|---------|-----------|
|                         | Amount             | Amount             | Diff.   | Change(%) |
| Consulting              | 8,511              | 10,072             | 1,561   | 18.3      |
| Financial IT Solutions  | 38,633             | 33,852             | (4,781) | (12.4)    |
| Industrial IT Solutions | 17,464             | 15,402             | (2,062) | (11.8)    |
| IT Platform Services    | 3,702              | 6,084              | 2,382   | 64.3      |
| Others                  | 2,087              | 3,194              | 1,107   | 53.0      |
| Total                   | 70,399             | 68,606             | (1,793) | (2.5)     |
|                         |                    |                    |         |           |

### I . FY March 2017 Financial Results Forecasts (Consolidated)



No change to forecasts for Consolidated financial Results.

#### (1) Highlights and Dividend forecasts

(JPY billion)

|   |                 |             |       | ,         |
|---|-----------------|-------------|-------|-----------|
|   | FY Mar.2016     | FY Mar.2017 | Yo    | <b>v</b>  |
|   | (Results)       | (Forecasts) | 10    | •         |
|   | Amount          | Amount      | Diff. | Change(%) |
| Sales                                   | 421.4           | 435.0       | 13.5  | 3.2       |
| Consulting Services                     | 52.1            | 55.0        | 2.8   | 5.5       |
| System Development &                    | 145.1           | 155.0       | 9.8   | 6.8       |
| System Application Sales                | 140.1           | 155.0       | 5.0   | 0.0       |
| System Management &                     | 212.9           | 215.0       | 2.0   | 1.0       |
| Operation Services                      | 212.0           | 210.0       | 2.0   | 1.0       |
| Product Sales                           | 11.1            | 10.0        | (1.1) | (10.7)    |
| Operating Profit                        | 58.2            | 62.0        | 3.7   | 6.4       |
| (Operating Profit Margin)               | 13.8%           | 14.3%       | 0.4P  |           |
| Profit attributable to owners of parent | 42.6            | 43.5        | 0.8   | 2.0       |
| Dividends per share(JPY)                | <b>*1</b> 76.36 | 80.00       | 3.64  | 4.8       |
| Second quarter(JPY)                     | 36.36           | 40.00       | 3.64  | 10.0      |
| Fiscal year end(JPY)                    | 40.00           | 40.00       | _     | _         |
|   |                 | •           |       |           |

X1 NRI implemented a stock split of its common stock at a ratio of 1.1 shares for 1 share on October 1, 2015, and the dividend for the previous fiscal year has been restated after the split.

#### (2) Sales Forecasts by segment

|                                  | FY Mar.2016<br>(Results) |          | FY Mar.2017<br>(Forecasts) |          | YoY   |           |
|----------------------------------|--------------------------|----------|----------------------------|----------|-------|-----------|
| •                                | Amount                   | Share(%) | Amount                     | Share(%) | Diff. | Change(%) |
| Consulting                       | 28.3                     | 6.7      | 32.0                       | 7.4      | 3.6   | 12.8      |
| Financial IT Solutions           | 252.8                    | 60.0     | 257.0                      | 59.1     | 4.1   | 1.6       |
| Securities                       | 123.8                    | 29.4     | 120.0                      | 27.6     | (3.8) | (3.1)     |
| Insurance                        | 57.0                     | 13.5     | 63.0                       | 14.5     | 5.9   | 10.4      |
| Banking                          | 37.5                     | 8.9      | 39.0                       | 9.0      | 1.4   | 3.9       |
| Other financial                  | 34.3                     | 8.1      | 35.0                       | 8.0      | 0.6   | 2.0       |
| Industrial IT Solutions          | 101.5                    | 24.1     | 105.0                      | 24.1     | 3.4   | 3.4       |
| Distribution                     | 51.8                     | 12.3     | 53.0                       | 12.2     | 1.1   | 2.2       |
| Manufacturing, service and other | 49.6                     | 11.8     | 52.0                       | 12.0     | 2.3   | 4.7       |
| IT Platform Services             | 28.7                     | 6.8      | 31.0                       | 7.1      | 2.2   | 7.9       |
| Others                           | 9.9                      | 2.4      | 10.0                       | 2.3      | 0.0   | 0.3       |
| Total                            | 421.4                    | 100.0    | 435.0                      | 100.0    | 13.5  | 3.2       |